



**CITY OF BOULDER
STUDY SESSION MEMO**

STUDY SESSION DATE: June 12, 2012

SUBJECT 2012 Work Plan Update

PRESENTER/S

Jane S. Brautigam, City Manager
Paul J. Fetherston, Deputy City Manager
Jeff Arthur, Director, Public Works for Utilities
Mark Beckner, Police Chief
Larry Donner, Fire Chief
David Driskell, Executive Director, Community Planning and Sustainability
Bob Eichen, Chief Financial Officer
Eileen Gomez, Human Resource Director
Don Ingle, Information Technology Director
Kirk Kincannon, Director, Parks and Recreation
Alisa Lewis, Support Services/ City Clerk
Valerie Maginnis, Director, Library and the Arts
Michael Patton, Director, Open Space and Mountain Parks
Karen Rahn, Director, Housing and Human Services
Maureen Rait, Executive Director, Public Works
Lynne Reynolds, Municipal Court Administrator
Tracy Winfree, Director, Public Works for Transportation
Molly Winter, Downtown University Hill Management Division/ Parking Services

I. PURPOSE

The purpose of this study session is to provide an update on the 2012 Work Plan relative to City Council Goals including (a) accomplishments in the first 2 quarters of 2012; (b) work plan items relative to City Council Goals for the 3rd and 4th quarters of 2012 and 1st and 2nd quarters of 2012 – which includes new items added to the work plan since the January 2012 retreat; and (c) listing of potential items of council interest but not part of the current work plan

II. QUESTIONS

Accomplishments

1. Does City Council have any accomplishments in the first two quarters of 2012 that it would like to add or discuss?
2. Does City Council have any questions regarding the accomplishments highlighted for the first 2 quarters of 2012?

3rd and 4th Quarter of 2012 & 1st and 2nd Quarter of 2013 Work Plan Items

1. Does City Council have any questions or comments on the 3rd and 4th Quarters of 2012 and 1st and 2nd Quarters of 2013 Work Plan items as compiled by City Council Goals?
2. Does City Council have changes it would like to make to the work plan, including appropriate deletions or delays of existing work plan items to accommodate any new additions?

III. City of Boulder Accomplishments – 1st and 2nd Quarter - 2012

During the past six months, the City Council and city staff have worked towards many accomplishments on the community's behalf. As previously noted, approximately 85 percent of the resources across the organization involve core services including public safety services and maintenance and operations. "Projects," including those in the Capital Improvement Plan (CIP), account for approximately 15 percent of city resources.

As outlined in the 1st and 2nd Quarter of 2012 City Accomplishments update (**Attachment A**), the city was able to continue to deliver high-quality services to the community while also completing or moving toward completing an impressive list of projects during the first two quarters of 2012. The accomplishments are listed in the attachment sorted by council goal. A full listing of the council goals, as approved on May 1, is attached (**Attachment B**).

IV. City of Boulder Work Plan Update

The Work Plan Update, as outlined in **Attachment C**, represents a listing of items – sorted by council goal – anticipated to be in process or presented to council during the 3rd and 4th quarters of this year, as well as the 1st and 2nd quarters of 2013. The update also includes a listing of items that staff has identified as being of potential interest to the council but that are not currently part of the work plan and could not be accommodated in the work plan unless changes are made in the current proposed plan. (**Attachment D**).

In addition to the information referenced above about the amount of resources committed to core services and projects, it is important to note that the overall city work plan (which is not reflected in the 2012 Work Plan Update) includes not only projects requiring council or board action, but the fundamental services provided day to day for the community that affect the everyday lives of Boulder residents, businesses and visitors.

ATTACHMENTS

- A. 2012 Accomplishments – 1st and 2nd Quarters
- B. 2012 Council Goals as approved on May 1, 2012
- C. Work Plan Update – 3rd and 4th Quarters of 2012; 1st and 2nd Quarters of 2013
- D. 2012 Potential items of Council interest but not part of the current work plan
- E. 2012 City Council Study Session Calendar



CITY COUNCIL
ACCOMPLISHMENTS – 1ST AND 2ND QUARTER 2012

TOP PRIORITIES:

GOAL: BOULDER'S ENERGY FUTURE

FIRST AND SECOND QUARTER
2012 ACCOMPLISHMENTS

- Hiring of Executive Director for Energy Strategy and Electric Utility Development
- Retention of FERC and acquisition legal counsel
- Initial work in developing appraisal of distribution system and preparing legal strategy
- Initial work on Phase 1 of a new Energy Action Plan, including demand side programs and renewables modeling
- Active participation at the PUC to advance Boulder's energy goals and protect community interests
- Boulder Canyon Hydroelectric Facility Agreement: City Council authorized the dedication of easements to Public Service Company of Colorado to facilitate upgrades to the city's Boulder Canyon Hydroelectric Facility.

GOAL: CLIMATE ACTION PLAN

FIRST AND SECOND QUARTER
2012 ACCOMPLISHMENTS

- Third party review and evaluation of CAP tax funded programs to date
- Preparation of November 2012 CAP tax ballot options for Council consideration
- Initial steps to develop and refine a new Climate Action Framework consisting a renewed climate action commitment, five-year goals, annual targets, integration with appropriate master plans and city operations, and new reporting tools
- Initial work to identify priorities for the next generation of energy efficiency programs (as part of Phase 1 of the Energy Action Plan)
- Development of Commercial Energy Efficiency Strategy approach and stakeholder process (to be integrated as part of Phase 1 of the Energy Action Plan)
- Continued delivery of CAP programs and services to achieve annual targets (EnergySmart, Ten for Change, SmartRegs compliance, etc.)
- Energy Efficiency Upgrades in City Facilities - (a) Energy Performance Contract (EPC) – Phase III; (b) Lease purchase financing for energy conservation measures; and (c) Energy improvements, lease amendments, and payments. - Implemented the third phase of Energy Performance Contracts (EPC) for city facilities, including the installation of another 347 kilowatts of solar photovoltaic



at the Municipal Service Center buildings, Fleet Services, OSMP Annex and The Dairy Center for the Arts.

- Energy Efficiency Upgrades in City Facilities – Employee Education and Outreach Project (Information Packet) - A staff team participated in three workshops with McKinstry, the city's Energy Performance Contractor, to help develop a new PowerED energy education and outreach program for employees. Program development will continue with other city staff focus groups through the end of December 2012.

GOAL: AFFORDABLE HOUSING

FIRST AND SECOND QUARTER 2012 ACCOMPLISHMENTS

- Added 12 new permanently affordable homes to inventory
- Affordable housing agreement for Gunbarrel Town Center
- Affordable Housing Program Work plan - Council Consideration and Direction; new initiatives identified
- Analysis completed of affordable housing distribution
- Completed funding of major renovations to improve housing quality and economic sustainability of three BHP properties
- Development of voluntary affordable housing agreement for Depot Square project
- Inclusionary Housing Rental Policies – Council Consideration and Direction
- Thistle Community Housing completing fire sprinklers in all of its properties

GOAL: CIVIC CENTER MASTER PLAN

FIRST AND SECOND QUARTER 2012 ACCOMPLISHMENTS

- Development of interdepartmental project team and approach; project goals and objectives; and public engagement strategy (reviewed at joint Planning Board / City Council study session in April)
- Detailed design of community visioning process and articulation of key project assumptions (reviewed with Council at June 12 study session)
- Preparation of baseline materials and launch of public engagement in July.
- The Municipal Space Study contract was awarded to StudioTerra on March 23. FAM and the consultants are interviewing city departments and conducting research on industry trends and standards for office space. Preliminary results of the space study, as it relates to the Civic Center Master Plan, will be presented at the July 31 study session.



NEXT TIER PRIORITIES:

GOAL: UNIVERSITY HILL REVITALIZATION

FIRST AND SECOND QUARTER 2012 ACCOMPLISHMENTS

- Zoning change: Business Main Street (BMS) boundary to coincide with the University Hill General Improvement District boundary; rezoning of UHGID lots to BMS zoning (approved by Planning Board; scheduled for Council consideration in August)
- Continued work of the Hill Ownership Group to develop a comprehensive revitalization strategy.
- In coordination with a volunteer, stakeholder committee completed a proposal for a Residential Service District which includes: boundaries, scope of services, proposed budget, proposed governance structure, agreements for financial participation by tax-exempt sororities and fraternities, and a timeline for a 2013 Petition and Election process.
- Landmarking of Flatirons Theater building (and associated building renovation)
- 955 Broadway (Acacia Fraternity site redevelopment)

GOAL: ADDRESSING HOMELESSNESS

FIRST AND SECOND QUARTER 2012 ACCOMPLISHMENTS

- Council Consideration and Direction on: 1175 Lee Hill Project; added 31 permanent housing units for chronically homeless, disabled adults
- Continued Homeless Service Provider Coordination Project to develop action plans for case management, outreach and service coordination
- Continued implementation of Ten year Plan to Address Homelessness

GOAL: BOULDER JUNCTION IMPLEMENTATION

FIRST AND SECOND QUARTER 2012 ACCOMPLISHMENTS

- Developed and implemented a funding strategy to finance the acquisition of 100 parking spaces by the Boulder Junction Access District – Parking (BJAD-P) in the Depot Square parking garage including a Lease/Purchase Agreement between BJAD-P and the developer, and a City of Boulder/BJAD-P Cooperation Agreement
- Developed a strategy to manage parking in the parking structure through technology and a management agreement among the



users. The arrangement provides for parking spaces to be paid, unbundled, and shared in a manner to meet the needs of the various users of Depot Square (hotel, residential, RTD) and general parking in BJAD-P spaces. Agreement was reached with RTD regarding short term and long term parking management strategies given their current legislative mandate.

- Finalized the ownership structure for five different owners to coordinate management of their units and common areas through a Condominium Declaration for the Depot Square project
- Finalized a renovation agreement and lease consistent with guiding principles with Pedersen Development Corporation for the Depot
- Finalized legal agreements for joint public/private development of Depot Square (RTD facility, shared parking, affordable housing, hotel, public space and rehabilitation of historic depot
- Approved changes to the Transportation Network Plan in support of the Transit Village Area Plan (TVAP)
- Revised Street Design for Pearl Parkway and Connections Plan Revisions (adopted by Council January 17)
- Consistent with the TVAP connections plan and along with private redevelopment, a number of capital improvements are underway, including the installation of underground power lines, preparations for installing a traffic signal at Junction Place and Pearl Parkway, and portions of the Pearl Parkway multi-way boulevard
- Consistent with the TVAP connections plan, design work continues for the bridge over Goose Creek and the multi-use path on the north side of Pearl Parkway between 30th Street and Foothills Parkway
- Received a Federal Hazard Elimination Program grant award through the Colorado Department of Transportation (CDOT) that will allow installation of a traffic signal at 29th Street and Valmont Road, improving safety and implementing improvements identified in the Transit Village Area Plan (TVAP) (project will begin in 2014)
- Completion of engineering and building construction plan review for a 319 unit residential development at 3100 Pearl and the RTD Depot Square transit-oriented development



GOAL: OTHER CITY GOALS AND WORK PLAN ITEMS

FIRST AND SECOND QUARTER 2012 ACCOMPLISHMENTS

CAPITAL ITEMS

- Anemone Trails (new) – design work completed
- Arapahoe Avenue (Folsom to 30th) - Multimodal Improvements Project Completed construction on the Arapahoe Avenue multi-use path project. The remaining street resurfacing and landscaping work will be completed in 2012.
- Boulder Creek and South Boulder Creek – restoration of grassland and riparian areas continued
- Broadway (Euclid to 18th) - Transportation Improvements Project - Made progress on the Broadway (Euclid to 18th) Transportation Improvements Project. 16th Street opened the first week of May and the Broadway underpass and the four lanes on Broadway (two in each direction) are scheduled for completion by early July.
- Broke ground in January for a new multi-use path on the south side of Baseline, connecting U.S. 36 and the Bear Creek Underpass, including a pedestrian crossing for Baseline Road at Canyon Creek. Completion of the multi-use path on the west end is underway through a redevelopment project.
- Completed a new sidewalk along Gillaspie Drive, connecting Greenbriar Boulevard and Juilliard Street connecting to Fairview High School
- Completed the course bunker renovation/playability project at Flatirons Golf Course by installing 19 new sand bunkers
- Continued work at Valmont City Park, including additional construction at Valmont Bike Park; outreach and design for Valmont Dog Park; and design and construction of the interim disc golf course
- Facility ADA Compliance - An Americans with Disabilities Act (ADA) consultant completed comprehensive ADA assessments for the Park Central and Municipal buildings. Costs for the recommendations are being identified and prioritized, with other buildings planned for assessment.
- Green Bear Trail Re-route – work in progress with one section completed and opened to public
- Gregory Canyon Trailhead Site Plan – initial site plan design work began
- Homestead Trail Re-route – work in progress with one section completed and opened to public
- Library Facility Upgrades and Enhancements (New Children’s Library and New Teen Space): The selection of a design firm is underway
- Linden Avenue Sidewalk Project (Safe Routes to School) - Completed a Safe Routes to School Project, providing a sidewalk on the north side of Linden Avenue between Fourth Street and Broadway.
- New Wildland Fire Facilities - Responses to the request for qualifications (RFQ) for facility designs were received on May 11. Requests for proposals (RFP) to be sent in early June.
- Organic farming – agricultural contract written for 47 acres



- Replaced traffic signal incandescent lamps with sustainable, energy-saving light-emitting diode (LED) lamps
- Sanitas Stone Hut Repair – hut was reinforced and stonework repaired
- South Boulder Creek West Trailhead – Parking areas for cars and horse trailers completed and open to public; working through permit process for outhouse and kiosk installations; interpretive signs in production
- South Boulder Recreation Center - The contaminated sub floors from the gymnasium, racquetball court, and Pilates room have been removed and are expected to be replaced with new wood floors by early June 2012.
- Street repair expanded efforts – began the first of three years

OTHER SIGNIFICANT ACTIONS

- Boulder B-cycle station at the North Boulder Recreation Center sponsored
- Boulder Community Hospital Expansion Rezoning
- BVCP: Area II study results and potential next steps (IP to City Council in July)
- BVCP Comprehensive Rezoning (scheduled for council consideration in August)
- BVCP 2010 Major Update: planning reserve policy changes (study session discussion with Council on May 29; Council and County Commissioner dinner discussion on June 14)
- Boulder Reservoir Master Plan completed
- Boulder Valley School District Faculty and Staff Eco Pass Program Expansion - Continued partnership with the Boulder Valley School District (BVSD) to expand the BVSD faculty and staff Eco Pass program.
- Chautauqua Stewardship Framework: Draft and Next Steps
- City Website Redesign Kickoff - Kicked off redesign with Vision Internet and the City of Arvada. Gathered a list of key stakeholders and surveyed them regarding elements the new website should contain.
- Code enforcement - reallocation of resources to the Boulder Police Department was fully implemented to ensure efficient and effective service delivery
- Community and Environmental Assessment Process (CEAP) for flood mitigation and transportation improvements along Fourmile Canyon Creek, near Crest View Elementary School completed, including a City Council call-up opportunity.
- Compatible Development implementation - annual report to Council
- Congregate Care code changes (pending further consideration based on Council direction)
- Constituent Relationship Management (CRM) procurement effort - Designed and implemented a staff engagement and procurement initiative to implement a new CRM application resulting in the unanimous selection of Government Outreach. Vendor contract negotiations are currently underway. This initiative is designed to significantly improve our customers' ability to request, track and ultimately receive more timely and effective services while providing staff with automated tools to better



manage these requests.

- Disposable Bag Reduction Ordinance: research and options presented to Council on May 15; work on nexus study underway
- Draft Fire-Rescue Master Plan completed and approved by Planning Board.
- Economic Sustainability Strategy: phase one study of primary employer space needs underway; presentation of results to Council scheduled for August
- Elks neighborhood park planning, outreach and design continued with construction and completion in 2013
- Family Resource Center opened at Manhattan Middle School in partnership with Boulder County Housing and Human Services
- FasTracks' Northwest Rail Plan - Approved guiding principles for developing and designing a hybrid approach to FasTracks' Northwest Rail Plan.
- Fire Master Plan – Council feedback on strategies (April 3, 2012); Planning Board recommendation for acceptance (May 17, 2012); Scheduled for Council consideration (June 19, 2012)
- Heather wood Trail Intergovernmental Agreement (IGA) - City Council authorized the signing of an intergovernmental agreement (IGA) with Boulder County related to the maintenance of a trail that crosses the Wastewater Treatment Facility property.
- Integrated Pest Management Policy Revision and Program Direction (Council provided direction on May 1)
- Landmarking of First Christian Church building (950 28th Street)
- Locomotive #30 narrow gauge historic cosmetic restoration completed
- Mesa Memorial Park design and development initiated
- Mosquito control annual report (Completed report on the IPM web site – link will be provided to council with first weekly mosquito report in June)
- Named number 3 on list of best cities for bicycling by *Bicycling Magazine*, in part due to the Valmont Bike Park and new path connections made possible by the capital improvement bond
- New Transportation Safety Ordinances - Approved ordinance changes to improve transportation safety in the city and initiated education and enforcement efforts to support the ordinance changes
- Organic turf and landscape bed program at six park locations launched
- Received a Safe Routes to School Grant to install a traffic signal at South Boulder Road and Manhattan Drive to create a safe crossing for middle school students taking transit, riding, or walking to and from school.
- RH-2 Zone District Changes (scheduled for council consideration in August)
- *Safe Streets Boulder* report published in February.
- SmartRegs - Continued the successful implementation of SmartRegs and the pilot program for rental housing licensing enforcement. The backlog of rental license compliance cases is almost entirely eliminated.
- Transportation Report on Progress, *Transportation to Sustain a Community* published in February.
- Valmont Butte – VCUP implementation commenced; excavation work began on April 4 with both the tribe-designated native cultural monitor and the city's archaeologist consultant present.



- Veterans and active duty military personnel recreation pass program developed

Key:

ADA = Americans with Disabilities Act
BHP = Boulder Housing Partners
BVSD = Boulder Valley School District
BMS = Business Main Street
CAP = Climate Action Plan
CDOT = Colorado Department of Transportation
EPC = Energy Performance Contract
EET = Education Excise Tax
FAM = Facilities and Asset Management (City Division)
FERC = Federal Energy Regulatory Commission
IGA = Inter-governmental Agreement
IP = Information Packet
OSMP = Open Space/ Mountain Parks Department
PUC = Colorado Public Utilities Commission
RFP = Request for Proposals
RFQ = Request for Qualifications
RTD = Regional Transportation District
TVAP = Transit Village Area Plan
UHGID = University Hill General Improvement District
VCUP = Colorado Voluntary Cleanup Program



City Council Goals – 2012

Accepted May 1, 2012

Top Priorities:

1. Boulder's Energy Future

The top priority for the City in 2012 is the development of a framework for planning the energy future for the city of Boulder. This framework will focus on the idea of localization, the overarching goal of which is:

To ensure that Boulder residents, business and institutions have access to energy that is increasingly clean, reliable and competitively priced.

2. Climate Action Plan

- Outline the next generation of climate action efforts in Boulder
- Consider extension of CAP tax

3. Affordable Housing

- Receive report of the Task Force created in 2010 to evaluate goals and the approach to affordable housing. Based on Council review and discussion of these recommendations, develop an action plan to improve the availability of affordable housing in the city.
- Consider policies regarding inclusionary housing for rental units.

4. Civic Center Master Plan

- Study and develop a master plan for the area between 15th and 19th Streets, with a focus on Farmer's Market and area between Broadway and 15th Street.



City Council Goals – 2012

Accepted May 1, 2012

Next Tier Priorities:

1. University Hill Revitalization

- Continue work of Ownership Group to develop comprehensive revitalization strategy
- Investigate formation of a general improvement district, including the commercial area and part of the residential area to control trash and other problems
- Change boundaries of Business Main Street (BMS) land use to coincide with University Hill General Improvement District (UHGID) through Boulder Valley Comprehensive Plan (BVCP) process
- Support private development and investment in Hill area
- Partner with the University of Colorado (CU) to consider opportunities for properties in the Hill area
- Provide an opportunity to explore big ideas

2. Homelessness

- Participate in Ten Year Plan to Address Homelessness
- Balance long term and short term approaches to address needs
- Invest new resources in Housing First model
- Work with partners, such as BOHO, to address approaches to immediate needs

3. Boulder Junction Implementation

- Work with Regional Transportation District (RTD) and selected developer of site to maximize mixed use urban center
- Invest in planned infrastructure
- Achieve goals of plan while ensuring flexibility in working with developers
- Prioritize city actions to facilitate private investment
- Focus additional planning work on reconsidering use of Pollard site



**City Council
2012 Proposed Work Plan by Council Goal**

TOP PRIORITIES

GOAL: Boulder's Energy Future

2012 – 3rd Quarter	2012 – 4th Quarter	2013 – 1st Quarter	2013 – 2nd Quarter
<ul style="list-style-type: none"> ▪ Boulder's Energy Future – ongoing analysis of municipalization and work on Energy Action Plan with updates to council at roundtables and July 24 study session 	<ul style="list-style-type: none"> ▪ Boulder's Energy Future – ongoing analysis of municipalization and work on Energy Action Plan with updates to council at roundtables and Oct. 23 study session 	<ul style="list-style-type: none"> ▪ Boulder's Energy Future – ongoing analysis of municipalization and work on Energy Action Plan with updates to council at roundtables and study session (TBD) 	<ul style="list-style-type: none"> ▪ Boulder's Energy Future – ongoing analysis of municipalization and work on Energy Action Plan with updates to council at roundtables and study session (TBD)

GOAL: Climate Action Plan

2012 – 3rd Quarter	2012 – 4th Quarter	2013 – 1st Quarter	2013 – 2nd Quarter
<ul style="list-style-type: none"> ▪ Climate Action Framework – draft five-year goals and annual targets; integration with master plans; and development of tracking and reporting tools with updates and council feedback at roundtables and July 24 study session ▪ CAP Tax – consideration of ballot language (August) ▪ Electric/ Hybrid vehicles (IP) 	<ul style="list-style-type: none"> ▪ Climate Action Framework – draft five-year goals and annual targets; integration with master plans; and development of tracking and reporting tools with updates and council feedback at roundtables and Oct. 23 study session ▪ CAP Tax – potential voter consideration in November; finalize 2013 work plan based on ballot outcome ▪ CEES – stakeholder engagement; Phase 2 options and update at Oct. 23 study session ▪ Solar Energy code changes ▪ Energy Conservation and Efficiency Program for Existing Commercial Buildings - study 	<ul style="list-style-type: none"> ▪ CEES – ongoing work on Phase 2 ordinance options; direction on preferred option from Council (TBD) ▪ Climate Action Framework: tracking and reporting tools; launch of 2013 program priorities; updates at roundtables and study session (TBD) 	<ul style="list-style-type: none"> ▪ CEES – potential ordinance adoption for Phase 2 (benchmarking and disclosure) (date TBD) ▪ Climate Action Framework: tracking and reporting tools; delivery of 2013 program priorities; updates to council at roundtables and study session (date TBD) ▪ Electric/ Hybrid vehicles – project closeout



	session <ul style="list-style-type: none"> ▪ Energy Performance Contract – Phase 3 ▪ Green Building and Green Points Program amendments; 2012 ICC Building, Fire, Wildland-Urban Interface, Energy Codes ▪ Wind generation code changes 		
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GOAL: Affordable Housing

2012 – 3rd Quarter	2012 – 4th Quarter	2013 – 1st Quarter	2013 – 2nd Quarter
<ul style="list-style-type: none"> ▪ Inclusionary Housing: development of off-site criteria ▪ Analysis of TOD Fund 	<ul style="list-style-type: none"> ▪ Inclusionary Housing: options for integration of affordable housing units ▪ Inclusionary Housing: Rental policy options 	<ul style="list-style-type: none"> ▪ Mobile Homes Parks – legislative agenda ▪ Inclusionary Housing Rental Policy Ordinance depending on Council direction 	<ul style="list-style-type: none"> ▪ Inclusionary Housing Regulations Update depending on Council direction

GOAL: Civic Center Master Plan

2012 – 3rd Quarter	2012 – 4th Quarter	2013 – 1st Quarter	2013 – 2nd Quarter
<ul style="list-style-type: none"> ▪ Feedback on city space study, flood issues and ideas competition criteria (July 31 study session) ▪ Community generates ideals for civic center vision and guiding principles 	<ul style="list-style-type: none"> ▪ Council adopts guiding principles ▪ Community generates preliminary concepts; ideas competition for local and national teams 	<ul style="list-style-type: none"> ▪ Council provides feedback on initial options (January 20) ▪ Board and community input ▪ Council adopts preferred option(s) and strategies (March) 	<ul style="list-style-type: none"> ▪ Draft plan development and community input ▪ Council study session on draft plan ▪ Municipal Space Study Final Report



NEXT TIER PRIORITIES

GOAL: University Hill Revitalization			
2012 – 3rd Quarter	2012 – 4th Quarter	2013 – 1st Quarter	2013 – 2nd Quarter
<ul style="list-style-type: none"> ▪ University Hill strategy - update ▪ Hill Residential Service District (IP) 	<ul style="list-style-type: none"> ▪ University Hill strategy - update ▪ Hill Residential Service District – check in on final proposal 	<ul style="list-style-type: none"> ▪ 2013 action priorities confirmed by Council at January retreat 	<ul style="list-style-type: none"> ▪ Hill Residential Service District – 1st reading of petition ▪ Action on other priorities (TBD)

GOAL: Addressing Homelessness			
2012 – 3rd Quarter	2012 – 4th Quarter	2013 – 1st Quarter	2013 – 2nd Quarter
<ul style="list-style-type: none"> ▪ 10-year Plan update (IP) ▪ Action Plan to address homeless issues (Service provider plan to develop coordinated outreach and case management in Boulder) ▪ Housing First – 1175 Lee Hill Road: update on management plan and MOU 	<ul style="list-style-type: none"> ▪ Direction from Council priorities on homeless issues (from Homeless issues study session) for scoping for workplan ▪ Homelessness Issues Study Session 	<ul style="list-style-type: none"> ▪ Work plan check in and priority – Council retreat 	<ul style="list-style-type: none"> ▪ Update on Homeless Action Plan (service providers)

GOAL: Boulder Junction Implementation			
2012 – 3rd Quarter	2012 – 4th Quarter	2013 – 1st Quarter	2013 – 2nd Quarter
<ul style="list-style-type: none"> ▪ Update on TVAP implementation; check-in on city owned site vision and options; and discussion of policy issues related to key public improvements, as needed (July 31 Study Session) ▪ TDM/ Parking Access GID budget - consideration 	<ul style="list-style-type: none"> ▪ Update on potential policy issues related to key public improvements 	<ul style="list-style-type: none"> ▪ TDM District Implementation Update (IP) ▪ Update on potential policy issues related to key public improvements and city owned site (as needed) 	<ul style="list-style-type: none"> ▪ Update on potential policy issues related to key public improvements and city owned site (as needed)



OTHER

GOAL: Other City Goals and Work Plan Items

2012 – 3rd Quarter	2012 – 4th Quarter	2013 – 1st Quarter	2013 – 2nd Quarter
<ul style="list-style-type: none"> ▪ Acquisition plan update (OSMP) ▪ Annexation and site review <ul style="list-style-type: none"> ○ Boulder Jewish Commons (Arapahoe and Cherryvale) ○ Hogan Pancost ▪ Barker Reservoir Boating ▪ Capital Investment Strategy Round I - implementation update ▪ Chautauqua Stewardship Framework: draft principles for CCA lease ▪ Civic Use Task Force <ul style="list-style-type: none"> ○ Update on recommendations and next steps ▪ City Property leases (IP) ▪ Code changes <ul style="list-style-type: none"> ○ Alcohol/ Land Use ○ Congregate care ○ Community gardens ▪ CU East Campus coordination – update ▪ Disposable Bag Reduction ordinance ▪ Economic Sustainability Strategy – phase one study on primary employers (study session) ▪ Education Excise Tax – process for allocation of remaining funds ▪ Highway 93 over/underpass IGA ▪ IBM Connector Trail IGA ▪ Mall Events update (IP) ▪ OSMP trail around city (IP) ▪ Smoking Ban on Pearl Street Mall (Pilot) – public process 	<ul style="list-style-type: none"> ▪ Bike parking ordinance updates ▪ Capital Investment Strategy Round I - implementation update ▪ Carter Lake Pipeline – CEAP ▪ Chautauqua Parking Data Collection and Assessment – check in ▪ Code changes <ul style="list-style-type: none"> ○ Pearl Street Mall - permits and leases ▪ Disposable Bag ordinance ▪ Education Excise Tax – process for allocation of remaining funds ▪ Floodplain Management including Boulder Creek Mapping, South Boulder Creek Mitigation, and Critical Facilities ▪ NPP commuter permit - sunset ▪ OSMP natural resources – overarching policy issues ▪ Pearl Parkway Multi-use Path 30th Street to Foothills CEAP Call up ▪ Public works design and construction standards - update ▪ Randolph Center Condominium Declaration ▪ Smoking Ban on Pearl Street Mall (Pilot) – ordinance ▪ Sustainability indicators ▪ Sustainable streets and centers: typology framework and 	<ul style="list-style-type: none"> ▪ 28th Street Multi-use Path and Bikeable Shoulders Iris to Yarmouth CEAP Call up ▪ Capital Investment Strategy Round I – implementation update ▪ Contractor licensing ▪ Cultural Master Plan ▪ DUHMD/ PS assessment update (IP) ▪ Economic Sustainable Strategy – policy recommendations (study session) ▪ Floodplain Management including Boulder Creek Mapping, South Boulder Creek Mitigation, and Critical Facilities ▪ Smoking Ban on Pearl Street Mall (Pilot) – implementation ▪ State of the Court Presentation ▪ Take out container waste reduction ordinance ▪ Transportation Funding (SS) ▪ TMP Update – additional direction ▪ US36 Bikeway Maintenance – Enhancements IGA (tentative based on if extra community investments are desired) ▪ Zero Waste Master Plan Update 	<ul style="list-style-type: none"> ▪ Baseline Underpass East of Broadway CEAP – Call up ▪ Floodplain Management including Boulder Creek Mapping, South Boulder Creek Mitigation, and Critical Facilities ▪ OSMP natural resources – overarching policy issues <ul style="list-style-type: none"> ○ Temporal Regulations ○ Penalties for violations ○ Multi-modal access and parking opportunities ○ Analysis of trail network and distribution of activities ▪ Parks and Recreation Master Plan ▪ Police Department Master Plan ▪ Smoking Ban on Pearl Street Mall (Pilot) – analysis and recommendation ▪ TMP Update – additional direction ▪ Water supply status



<ul style="list-style-type: none"> ▪ Stormwater Ordinance Update ▪ Stormwater Management IGA – Keep it Clean Partnership ▪ Transportation Funding (IP) ▪ TMP update – assessment, check in/ refinement policy focus areas ▪ US36 Bikeway Maintenance IGA ▪ Valmont Butte Site Management and Remediation (IP) ▪ Water supply status 	<p>direction on next steps</p> <ul style="list-style-type: none"> ▪ Takeout container waste reduction – policy direction ▪ Transportation Funding (direction) ▪ Urban wildlife – prairie dog policy and ordinance revisions ▪ Valmont Butte Site ▪ Zero Waste Master Plan Update Management and Remediation (IP) 		
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KEY

BMEA	Boulder Municipal Employees Association
BVCP	Boulder Valley Comprehensive Plan
CAGID	Central Area General Improvement District
CEAP	Community and Environmental Assessment Process
CAP	Climate Action Plan
CU	University of Colorado
DUHMD/PS	Downtown and University Hill Management District/ Parking Services (City Division)
GID	General Improvement District
ICC	International Code Council
IGA	Intergovernmental Agreement
IP	Information Packet
MOU	Memorandum of Understanding
NPP	Neighborhood Parking Permit Program
OSMP	Open Space/Mountain Parks Department
RH	Residential Housing
TDM	Transportation Demand Management
TMP	Transportation Master Plan



**CITY COUNCIL
WORK PLAN UPDATE - JUNE 2012**

2012 POTENTIAL ITEMS OF COUNCIL INTEREST BUT NOT PART OF THE CURRENT WORK PLAN		
ITEM DESCRIPTION	SCOPE OF WORK	TIMEFRAME BASED ON SCOPE
Affordable Housing – Apartment conversions	Legal analysis of apartment conversions	1 month
Affordable Housing – Density and Distribution	Assess issues associated with density and distribution of affordable housing	9 to 12 months
Affordable Housing – Senior Housing specific issues	Assess specific issues related to the provision of housing for senior populations	6 to 12 months
Boulder Community Hospital / East Arapahoe Area Plan	Identify land use issues and develop options and recommendations related to hospital expansion and other issues along E. Arapahoe (scope could vary from a relatively targeted focus to a larger area planning effort for East Arapahoe)	6 to 18 months
Code changes for transitional and other specialized housing	Reevaluate review process for specialized housing use categories	6 to 9 months
Land Use Tools to provide more “relatively affordable” housing	Higher occupancy limits in selected areas and/or higher density/ smaller units along transit corridors	Initial study and direction, 4 to 6 months; subsequent work effort could take over 12 months depending on scope and community input process
Mobile Food Vending	Council Member Becker has indicated interest in modifying current regulations to expand opportunities for mobile food vending.	To be determined after the project has been defined
North Boulder Subcommunity Plan check-in	Engage community in evaluating the original plan’s vision, progress in its implementation, and barriers as well as potential modifications. Initial issues include the Village Center and library/community facility, affordable housing, grocery store location and National Guard Armory	Depending on how narrow or broad the focus, from 4 to 12 months
Vacation Rental tax	Vacation Rental Tax is a tax on the rental amount charged. The concept is that the accommodations tax would be extended to these types of short term rentals. Since this tax was originally reviewed in 2006, a Colorado Supreme Court ruling may make it possible to collect this tax without violating the Taxpayer Bill of Rights (TABOR). However, the case was not specifically about a vacation rental tax and the penalties for violating TABOR are financially severe. To	If the vacation rental tax was placed on the ballot it would follow the same timeline as all other revenue ballot issues and would need to be considered by council in July and August to meet the election deadlines for the November ballot.



	be certain there would be legal authorization that the tax could be assessed and collected it would be necessary for the registered voters of Boulder to approve the taxation of vacation rentals.	
Valmont Butte – Future Use	Discussion of Land Use Options and Annexation (either study session or under matters), following site remediation work	To be determined following completion of VCUP

2012
Study Session Calendar

6 PM Start Time

Date	Status	Topic	Time	Televised	Location	Contacts	Materials Due	Notice Sent	Cover Sheet Sent
06/12/12		Civic Center Plan	6-7 PM	NO	Chambers	David Driskell Sam Assefa Lesli Ellis	05/17/12		
06/12/12		Work Plan Check In	7-9 PM	NO	Chambers		05/31/12		
06/14/12		Council Dinner with County Commissioners		NO					
06/26/12		NO MEETING Council Recess							
07/10/12		NO MEETING Council Recess							
07/24/12		TMP Objectives and Measures Dinner Discussion	5-6 PM		Chambers	Tracy Winfree			
07/24/12		Boulder's Energy and Climate Future	6-9 PM	YES	Chambers	David Driskell	07/12/12		
07/31/12		Civic Center Municipal Space Needs and Summer Community Engagement	6-7:30	NO	Chambers	Lesli Ellis			
07/31/12		Boulder Junction - Pollard Site	7:30-9	NO	Chambers	Karen Rahn David Driskell Tracy Winfree			
08/14/12		Municipal Court Check In and Don Misch Alcohol/ Drug Prevention Presentation	EARLY START 5-6:30 PM		Chambers	Linda Cooke			
08/14/12		Budget/Capital Improvement Projects	6:30-9 PM	YES	Chambers	Bob Eichem	08/02/12		
08/28/12		Economic Sustainability Study and Strategy	1.5 hours	NO	Chambers	David Driskell Liz Hanson			
08/28/12	T	Special Meeting for Final Ballot		NO	Chambers	Alisa Lewis	08/16/12		
09/11/12		2013 Recommended Budget	6-9 PM	YES	Chambers	Eric Nickell			
9/25/2012 may move to 9/27/2012 due to Yom Kippur	T	2013 Recommended Budget Session #2 if needed		YES		Eric Nickell			

**2012
Study Session Calendar**

6 PM Start Time

Date	Status	Topic	Time	Televised	Location	Contacts	Materials Due	Notice Sent	Cover Sheet Sent
10/09/12	T	Arts/Cultural Master Plan	6-7:30 PM	NO	Chambers	Valeria Maginnis			
10/23/12		Boulder's Energy Future Next Steps		YES		David Driskell			
10/30/12		Homelessness				Karen Rahn			
11/13/12	T	Parks & Recreation Master Plan Update	6-7:30 PM	NO	Chambers	Jeff Dillon Sally Dieterich			
11/27/12									
12/11/12									
12/25/12		NO MEETING COB Holiday							